On February 26, 2013 your Board adopted a resolution approving the Climate Action Strategy (CAS). Your Board also directed the Planning Department to oversee implementation of the CAS through an interdepartmental task force and to report on implementation of the CAS in April of each year. This effort is led by the Sustainability and Special Projects’ division of the Planning Department under the direction of the County’s Sustainability Manager, and involves a team approach to coordinating inter-departmental activities associated with implementing the Climate Action Strategy (CAS) and other sustainability initiatives. As staff to the Commission on the Environment (COE), the Planning Department presented the annual report to the COE at their meeting on March 23, 2016, and the COE accepted the report.

On April 14, 2015 your Board accepted the 2015/2016 annual report on implementation of the Climate Action Strategy, and directed staff to return at budget hearings with a plan for installing solar panels on various County facilities for the Board’s consideration. On June 9, 2015, the Departments of Public Works and General Services provided your Board with information on their participation in the Monterey Bay Region Solar Collaborative Procurement Initiative (Initiative) and the Sustainable Energy and Economic Development Fund Program (Seed Fund) for preliminary solar assessments in order to determine potential locations for solar power at County facilities. More information on the Initiative and the SEED fund is provided below and in Attachment 1.

Interdepartmental Climate Action Task Force

To assist the County to achieve the adopted emissions reduction targets of 80 percent below 1990 levels by 2050, an implementation plan was included in the CAS. The plan facilitates periodic evaluation of the activities that are being relied upon to reduce greenhouse gas emissions and prepare for the impacts of climate change. An interdepartmental climate action task force guides and coordinates implementation of the strategy, to ensure that all departments are part of the implementation process and that the effort is coordinated across our various areas of expertise and function. Representatives from Planning, Public Works, General Services, the Health Services Agency (including Environmental Health Services) and the Agricultural Commissioner (also representing University of California Cooperative Extension) participate in the task force.
This year resources were focused on periodic evaluation of greenhouse gas emissions from major county facilities, in addition to compiling information on the activities of the departments that implement the CAS. The evaluation of greenhouse gas emissions shows these efforts are resulting in measurable emissions reductions at all major county facilities (Attachment 2).

**Annual Progress Report**

The CAS lists a number of specific actions to implement each emissions reduction strategy, and a set of possible adaptation actions, or strategies, for each of the climate change vulnerabilities and impacts that have been recognized and evaluated. Because this year’s annual reporting efforts included the additional task of periodic evaluation of emissions from major facilities, reporting on actions to reduce emissions and adapt to climate change was streamlined from reporting on each action listed in the CAS to a list of highlights. In order to assist the Departments with the task of preparing their part of this annual report, Planning Department staff monitored the actions of each department throughout the year and compiled a list of highlighted actions of each Department to reduce emissions and prepare for climate change. Planning staff coordinated with each Department to prepare the list which is provided below and further described in Attachment 1. While many of the programs and projects were not conceived specifically to implement the CAS, they address various aspects of emissions reduction and climate change adaptation and are included in the CAS.

**Highlights**

*Energy Efficiency and Renewable Energy*

- The County has continued to lead a grant-funded regional collaboration to study Community Choice Aggregation for the Monterey Bay Area to reduce the use of fossil fuels to generate electricity. (General Services, Planning)
- The Planning Department in 2016 will lead the effort to adopt the State building code (CalGreen) on the regular code adoption cycle (2017). (Planning)
- The Board has authorized the County to participate in the Monterey Bay Region Solar Collaborative Procurement Initiative and Sustainable Energy and Economic Development Fund (SEED Fund) for solar procurement and technical support. (Public Works, General Services)
- Continue ongoing promotion, and refinement of Green Business Program collaboration. The County certified 13 green businesses in 2015 and has 7 more in the queue for 2016. (Public Works)
- Continue to produce electricity with captured landfill gas, and make improvements to gas capture systems. (Public Works)
- Recertify the County in 2016 as a Green Business. (Public Works, All Departments)
- Continue to support environmental education programs in local schools (Green Schools Program) with solid waste program funding. (Public Works)
- GSD worked with PG&E under the Sustainable Solutions Turnkey program to identify and implement energy efficiency measures at major County facilities. (General Services)
- A battery storage system was installed at the County Government Center. (General Services)
- GSD has co-managed the installation of energy efficiency improvements on the Emeline campus, and upgrade of parking lot lighting at several major County facilities. (General Services)
- Additional planned energy efficiency projects on the Emeline campus (General Services)
• Continue to evaluate County purchasing processes and procedures in the new County accounting and procurement system to maximize “green” factors, including, but not limited to: recycled content, sustainable wood content, energy star rating, “green” custodial products, and local food preference (General Services)

• The County adopted additional emergency measures to limit excessive outside watering, and monitors the implementation of water conservation measures (Environmental Health)

• County staff have participated with all of the countywide water agencies in the Water Conservation Coalition of Santa Cruz County to increase outreach and education to the public. (Environmental Health)

• Received a $99,000 grant to evaluate agricultural methods to reduce groundwater use. (Environmental Health)

• The County of Santa Cruz updated the Water Efficient Landscape Ordinance to establish stricter standards for landscape water application. (Planning)

• Continue using reduced petroleum content mosquitocides and reduce fuel use in surveillance, applications, and other department practices (Agricultural Commissioner)

**Transportation**

• Implementation of the Sustainable Santa Cruz County land use and transportation plan as part of an overall Code Modernization Project. (Planning)

• In 2015 the Office of Economic Development was created within the County Administrative Office. (Economic Development)

• Implementation of a $829,000 grant for Safe Routes to Schools projects near 22 schools throughout the County unincorporated areas. (Public Works)

• Continue to promote alternative commuting by bicycle, bus, and vanpool. (General Services)

• In 2015 HSA received a $284,000 grant, part of which will fund bicycle and pedestrian safety programs. In addition, HSA Received a $447,000 grant for a comprehensive bike and pedestrian safety education and encouragement project. (Health Services Agency Community Traffic Safety Coalition)

• Promote special efforts over the next two years with a goal to prevent injuries and deaths among all road users. (Health Services Agency Community Traffic Safety Coalition)

• In 2015 installed additional electric vehicle charging stations at the Government Center to serve newly purchased electric vehicles. (General Services)

**Solid Waste**

• Ongoing regional planning with Integrated Regional Waste Management Local Task Force for a potential regional organics processing facility. (Public Works)

• The County has met its 75% waste reduction goal and continues to be a leader in the reduction in the amount of waste being disposed as well as spearheading efforts to minimize upstream impacts on materials through sustainable manufacturing and consumerism. (Public Works Zero Waste Plan)

• Employ new low- and zero-emission vehicles for collecting trash, recyclables and organic material wherever practical. (Public Works Zero Waste Plan)

**Climate Change Adaptation**

• Continue efforts to update of General Plan Safety Element policies and related ordinances to address a range of planning issues related to sea level rise. (Planning)
• Continue to work with the U.S. Army Corps of Engineers, County of Monterey, and City of Watsonville to develop a feasible flood control alternative for the Pajaro River. (Public Works)
• Implement construction of drainage improvements in Rio Del Mar Esplanade with a grant in the amount of nearly $1 million. (Public Works)
• Ongoing outreach and education to assist growers to adapt to climate change. (University of California Cooperative Extension)
• Ongoing participation in a grant-funded project studying sea level rise vulnerability in the Monterey Bay. (Planning)
• Continued County efforts to provide a comprehensive and integrated approach to countywide water resources management at the local level. (Environmental Health)

Emissions Reduction
Monitoring changes in emissions is a way of tracking the County's overall progress toward meeting the greenhouse gas reduction goals for 2020, 2035, and 2050. The strategy tables in Chapter 3 of the CAS and the Monitoring Program summarized in Table 4-2 show the performance indicators for each strategy. This year staff has initiated an update of the emissions inventory and has completed the portion of the update involving major County facilities. Other sectors in the emissions inventory that will be updated include solid waste, employee commute, County vehicle fleet, water and wastewater systems, and public lighting. In addition, an update of the community emission inventory will be completed addressing emissions in the residential, commercial, and transportation sectors for the unincorporated portion of the County. Last year's annual report anticipated that the updated emissions inventory would demonstrate a reduction in greenhouse gas emissions associated with County operations. As expected, the updated emissions inventory for major county facilities shows emissions reductions for major county facilities.

The emissions inventory for major facilities calculates the amount of carbon dioxide (CO\textsubscript{2}) produced as a result of the electricity and natural gas use at the facility. Using data obtained from PG&E on electricity and natural gas usage in 2005, 2009, and 2014 (latest available data set), and applying emissions factors that vary from year to year for electricity but remain constant for natural gas, the overall emissions are calculated for each facility for each year (Attachment 2). This update includes the top eight County facilities in terms of energy use, which represents approximately 95 percent of the emissions from all County facilities. The results show that overall the County has reduced emissions from major facilities by 15 percent in 2014 compared to the baseline year of 2005. This rate of reduction exceeds the rate that will be needed in the energy sector to meet the 2035 emissions reduction goals in the CAS.

The data show an increase in emissions in 2009 compared to 2005. Several factors contributed to the increase. The energy sources used by PG&E to produce grid electricity during 2009 included more fossil fuel sources compared to other years. In other words, grid electricity was more “brown” and not as “green” in 2009. There was increased use of natural gas in 2009 compared to other years. Because natural gas is commonly used for heating, the increase in natural gas use can be attributed to below average temperatures for nearly every month throughout 2009 according to National Weather Service data. In addition, the number of County employees was about 3.5 percent higher in 2009 compared to 2005.

There are a number of reasons for the County’s success in meeting its emissions reduction goals in 2014 for major county facilities. Ongoing efforts by the General Services Department to
implement infrastructure upgrades has reduced energy use and resulted in cost savings. As the County upgrades computer and other energy using office equipment, the County’s green purchasing policies prioritize energy efficiency. In addition, County employees are encouraged to implement practices that conserve energy through the Green Government program. This program, led by the Sustainability Coordinator in the Public Works Department, works with liaisons in each County Department to educate employees and implement best practices to conserve energy, water, and materials, and prevent pollution and waste in County operations. Finally, the number of County employees is approximately 2.5 percent lower in 2014 compared to 2005.

Conclusion
As part of implementation of the CAS, the Planning Department has collaborated with other County departments to help guide implementation of the strategy and to ensure that the effort is coordinated across our various areas of expertise and function. The annual report demonstrates that the County is engaged in a wide variety of activities by many County departments that are addressing the issues of greenhouse gas emissions reduction and preparation for the anticipated impacts of climate change. Periodic evaluation of greenhouse gas emissions shows these efforts are resulting in measurable emissions reductions at major county facilities.

It is therefore RECOMMENDED that your Board accept and file the Annual Climate Action Strategy Report.

Submitted by:

Kathy Previsich, Planning Director 4/1/2016

Recommended:
Susan A. Mauriello, County Administrative Officer

Attachments:
Highlights of Emissions Reduction and Climate Change Adaptation Actions - Attachment 1
Emissions Inventory for Major County Facilities - Attachment 2
Attachment 1 Highlights

Energy Efficiency and Renewable Energy

- The County has continued to lead a regional collaboration to study Community Choice Aggregation for the Monterey Bay Area to reduce the use of fossil fuels to generate electricity. Using County resources, grant funding, and a volunteer team the project has progressed to the completion of the technical study. A peer review of the technical study is in process. Next phases of the project include outreach, education, and formation activities. A consultant has been hired to lead the communication and outreach portion of the grant funded project. County staff will continue to investigate next steps including formation of a Joint Powers Authority, regulatory requirements, staffing, financing, and power solicitation. (General Services, Planning)

- The Planning Department in 2016 will lead the effort to adopt the State building code (CalGreen) on the regular code adoption cycle (2017). (Planning)

- The Board has authorized the County to participate in the Monterey Bay Region Solar Collaborative Procurement Initiative. This initiative is a collaborative solar procurement process for public agencies. The Sustainable Energy and Economic Development Fund (SEED Fund) was created by Optony and Strategic Energy Innovations as a public – private revolving fund for solar procurement and technical support. The municipal partners include County of Santa Cruz, City of Soledad, North County Recreation and Park District, City of Watsonville, City of Monterey, City of Pacific Grove, City of San Juan Bautista, and Cabrillo College. The North Monterey County Unified School District and Soledad Healthcare District are still considering whether to participate going forward. According to e-mail from J. Whelan from Optony the following have either received pre-screens and/or are on the fence: Monterey County, Carmel Area Wastewater District, North County fire District, Presidio of Monterey, City of Seaside, and Soquel Creek Water District. The Board authorized the County to take the lead role in the RFP process with an expected timeline to construction agreements this summer. In-depth assessments have been completed for potential sites for solar installation within the next two years at the following County facilities: Center for Public Safety, Animal Shelter, Rountree Detention Center, and Simpkins Swim Center, followed as a lesser priority at 701 Ocean Street, Emeline Campus, Brommer Maintenance Yard, and Ben Lomond Transfer Station based on anticipated constraints. While the Animal Services, Center for Public Safety and Emeline Campus sites appear to present the best potential for both installation ease and energy cost offsets, it has been suggested that we continue to include all sites in the RFP. This will allow us to receive costing information for each site and assist us in determining which sites to move forward on for construction. (Public Works, General Services)

- Continue ongoing promotion, and refinement of Green Business Program collaboration. The County certified 13 green businesses in 2015 and has 7 more in the queue for 2016. (Public Works)

- Continue to produce electricity with captured landfill gas, and make improvements to gas capture systems. (Public Works)

- In 2003, the Board of Supervisors mandated Public Works to start a County-wide Green Business Program and in 2006 the County of Santa Cruz obtained its Green Business certification status. The recertification process occurs every three years and has just been initiated this year by the Sustainability Coordinator in Public Works. Working with liaisons in each County Department the recertification seeks to educate employees and implement best practices to conserve energy, water, and materials, and prevent pollution and waste in County operations. (Public Works, All Departments)
• Continue to support environmental education programs in local schools (Green Schools Program) with solid waste program funding. In total there are approximately 75 elementary and high schools in Santa Cruz County, and 21 alternative education schools. The Green Schools program is currently reaching approximately 25 schools. (Public Works)

• GSD worked with PG&E under the Sustainable Solutions Turnkey program to identify and implement energy efficiency measures at major County facilities. An investment grade audit was completed to identify priority energy efficiency projects to address critical infrastructure needs and save money. Energy efficiency retrofits are planned at several major County facilities to improve mechanical, boiler, chiller equipment and lighting at 1080 and 1020 Emeline, and new energy efficient boilers will be installed at 701 Ocean, the Main Jail, Juvenile Hall and 1080 Emeline. (General Services)

• A battery storage system was installed at the County Government Center. Under a time-of-use metering system, this system stores energy during times when rates are relatively low, and makes this energy available during times of peak energy use and relatively higher rates. This system reduces demand on the electric grid during peak hours and reduces County costs. (General Services)

• GSD has co-managed the installation of energy efficient HVAC units and DDC controls at the 1020 Emeline Building, and completed a new cooling tower at 1080 Emeline and upgrade of parking lot lighting at several major County facilities. (General Services)

• Additional planned energy efficiency project includes installation of DDC controls at 1400 Emeline. (General Services)

• Continue to evaluate County purchasing processes and procedures in the new County accounting and procurement system to maximize “green” factors, including, but not limited to: recycled content, sustainable wood content, energy star rating, “green” custodial products, and local food preference (General Services)

• The County of Santa Cruz adopted additional emergency measures to limit excessive outside watering. County staff responded to reports and observations of excessive or unpermitted water use at private residences, commercial properties and agricultural operations throughout the county. Staff also performed follow-up checks to monitor the implementation of agricultural water conservation measures required as a condition of agricultural well permits. (Environmental Health)

• County staff have participated with all of the countywide water agencies in the Water Conservation Coalition of Santa Cruz County to increase outreach and education to the public. The Coalition participated in numerous tabling events including Earth Day and the County Fair, produced a Water Conservation Guide which was sent to tens of thousands of county residences, and maintained the website www.watersavingtips.org. (Environmental Health)

• HSA has recently received a $99,000 grant from the Department of Conservation for the development of a voluntary Rotational Cover Crop Plan for the Pajaro Valley, in partnership with the Resources Conservation District and the Community Water Dialogue. This project will evaluate methods to encourage voluntary cover-cropping and fallowing, with expected results of reductions in overall groundwater use. (Environmental Health)

• The County of Santa Cruz updated the Water Efficient Landscape Ordinance in Chapter 13.13 of the Santa Cruz County Code to establish stricter standards for landscape water application. (Planning)

• Continue using reduced petroleum content mosquitoicides; Using mini-airboat to reduce dependence on contracted helicopter to reduce fuel use, and researching use of UAS (drone) to reduce dependence on contracted helicopter; Researching use of motor scooter to replace street drain inspection truck; Attending regional meetings using teleconferencing when possible; Allowing indoor parking for bicycle commuting staff; Staff attend regional
training in hybrid carpool sedan; Upgraded Geographic Information system field enabled for efficient surveillance and inspection routes (Agricultural Commissioner)

- Continue to support green jobs by providing training funds, labor market information, career counseling, and job placement assistance to local job seekers who wish to explore a career in a Green Job occupation (Workforce Investment Board)

**Transportation**

- The Sustainable Santa Cruz County land use and transportation plan is focused on reducing transportation related emissions. The Board of Supervisor accepted the plan in October 2014, and directed staff to return to the Planning Commission and the Board during September 2015 with a proposed work program that would identify which suggestions in the Plan should be considered for further development and implementation. Elements of the SSCC Plan that have been selected for further development and implementation include new GP and Zoning designation to address modern workplace and housing needs, especially along transportation corridors, and to encourage reduction in vehicle miles traveled. These new designations will be combined with an overall update of existing codes as part of a comprehensive Code Modernization Project. This project is underway and will be the subject of an EIR. (Planning)

- In 2015 the Office of Economic Development was created within the County Administrative Office and a Director and two Coordinators have been hired. One goal of the Economic Vitality Strategies, accepted by the Board of Supervisors in November 2014, is to promote local jobs and reduce commute trips and overall vehicle miles traveled. (Economic Development)

- Implementation of a $829,000 grant from Active Transportation Program for Safe Routes to Schools projects near 22 schools throughout the County unincorporated areas will occur in 2015. A contractor has been hired and these projects should be completed this summer. (Public Works)

- Continue to promote alternative commuting by bicycle, bus, and vanpool. (General Services)

- In 2015 the Health Services Agency (HSA) received a grant from CA Office of Traffic Safety in the amount of approx. $284,000, part of which will fund bicycle and pedestrian safety programs including education, helmets, and safety lights through partnerships with UCSC, Ecology Action and other community-based agencies. In addition, HSA Received $447,000 from Caltrans’ Active Transportation Program (ATP Cycle 1), formerly known as Safe Routes to School, to work with community partners Ecology Action, Open Streets, and Green Ways to School to plan and implement a comprehensive bike and pedestrian safety education and encouragement focusing on ten county schools. Programming for ATP Cycle 2 will begin in 2016 through ATP grants to the City of Santa Cruz and the City of Watsonville. The City of Santa Cruz will provide Safe Routes to Schools infrastructure improvements with Ecology Action and HSA conducting education and encouragement activities to schools. Watsonville’s work on sections of the rail trail will be complemented by HSA programs to encourage use of the rail trail and its connection to the wetlands trail system.

- The Community Traffic Safety Coalition plan for the next two years is to provide support, technical assistance, and resources to jurisdictions and the community around Vision Zero. The Coalition supports the Vision Zero view that each roadway death and injury is preventable. The goal of this work plan is for each jurisdiction in the county to consider and adopt a policy and develop goals and strategies to prevent injuries and deaths among all road users. (Health Services Agency)
In 2015 installed additional electric vehicle charging stations at the Government Center to serve newly purchased electric vehicles. Submitted grant application under AB 2766 program to the MBUAPCD for four electric vehicles and six more electric vehicle charging stations. However, the County was not awarded any funds for this request. (General Services)

Solid Waste

- Ongoing regional planning with Integrated Regional Waste Management Local Task Force for a potential regional organics processing facility to meet new state-wide requirements. Under AB 1836 the County needs to begin an organics diversion program in 2016. (Public Works)
- In 2005 the Board established, by resolution, Zero Waste as a long-term goal for the County and set a 75 percent diversion rate by the year 2010 as a milestone toward meeting that goal. The County has met that goal and continues to be a leader in the reduction in the amount of waste being disposed as well as spearheading efforts to minimize upstream impacts on materials through sustainable manufacturing and consumerism. Outreach and education for County residents on subjects from recycling to home composting have been conducted, including materials in both English and Spanish. Green Building, Green Business and Green Schools Programs have been established. A pilot program for composting food waste was begun, and plans for a more comprehensive composting facility are under way. A number of County ordinances have been enacted to reduce waste and increase recycling, including bans on plastic bags and styrofoam and new standards for the recycling of electronic waste. New retail take-back or other diversion programs have been created for such problematic products as used oil, batteries, carpet, mattresses, fluorescent light bulbs, propane canisters and paint. Recently the Board approved the first extended producer responsibility ordinance in the County to encourage proper disposal of drugs and sharps. (Public Works Zero Waste Plan)
- As diversion efforts increase and collection volumes decline, strategies should be developed to reduce overall vehicle miles travelled. New low- and zero-emission vehicles are becoming available for collecting trash, recyclables and organic material, and these should be employed wherever practical. (Public Works Zero Waste Plan)

Climate Change Adaptation

- Continue efforts to update of General Plan Safety Element policies and related ordinances to address a range of planning issues related to sea level rise. (Planning)
- The Pajaro River Bench Excavation project was completed in 2015. The project improved flood control characteristics of the Pajaro river levee system. Continue to work with the U.S. Army Corps of Engineers, County of Monterey, and City of Watsonville to develop a feasible flood control alternative to reduce the potential overtopping of the Pajaro River levees. (Public Works)
- Implement construction of drainage improvements in Rio Del Mar Esplanade provided for in the FEMA/OES grant received in the amount of nearly $1 million. Continue to reduce storm water runoff through development policies and ordinance requirements. (Public Works)
- Ongoing outreach and education to assist growers to adapt to climate change. Work continued in 2015 on developing the “CropManage” online irrigation and nutrient management tool, and workshops are being held in 2016. (University of California Cooperative Extension)
- Begin work in 2016 on updating fire codes on a three-year cycle (2017) to reduce fire related risks in the urban / wildland interface, and continue to implement fuel reduction projects to reduce fire risk. (Fire Agencies)
Ongoing participation in a project studying sea level rise vulnerability in the Monterey Bay.

A number of key actions regarding water management occurred in 2015 at the local level:

- May 19, 2015: The Board of Supervisors received an HSA report on Sustainable Groundwater Management and authorized the County to join a Joint Powers Authority for management of the Soquel-Aptos Groundwater Basin.
- June 9, 2015: The Board of Supervisors adopted the County of Santa Cruz Steelhead and Coho Salmon Conservation Strategy 2015, which commits County departments to implement actions to support restoration of steelhead and salmon in county streams.
- June 23, 2015: The Board of Supervisors adopted an urgency ordinance declaring a state of drought emergency in Santa Cruz County and requiring further restrictions on non-essential water use, and adopted an ordinance requiring metering and reporting of water use by all small water systems with 5-199 connections.
- November 24, 2015: Santa Cruz City Council adopted a Water Supply Advisory Committee recommended strategy for water conservation and enhanced groundwater storage plans with 2015 Water Resources Annual Report Page 3 of 3 backup options using advanced treated recycled water or desalinated water.
- November 30, 2015: Soquel Creek Water District released its Community Water Plan that describes the District’s approach to attaining sustainability by 2040.
- January 12, 2016: The Board of Supervisors considered a report and recommendations to support sustainable management efforts in the Mid-County Groundwater Basin and the Santa Margarita Groundwater Basin.

The large majority of the water resource management efforts in 2015 involved collaboration among entities including water supply agencies, land use agencies, stormwater management agencies, private water users, and non-governmental organizations. HSA staff continues to work closely with these stakeholders to provide a comprehensive and integrated approach to countywide water resources management resulting in a substantial number of collaborative projects to address significant water resources issues. These collaborative efforts, involving various agencies and numerous facets of water management, were highlighted at a public forum on January 28, 2016 entitled "Connecting the Drops", sponsored by the County, the Local Agency Formation Commission, and the various partner agencies.
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